

**REPORT TO:** Health Policy & Performance Board  
**DATE:** 6 November 2012  
**REPORTING OFFICER:** Strategic Director - Communities  
**PORTFOLIO:** Health and Adults  
**SUBJECT:** Complex Care : Business Case 2013 – 2015  
**WARD(S):** Borough-wide

**1.0 PURPOSE OF REPORT**

1.1 The report presents the Board with details of the Business Case outlining the mechanisms of how pooling health, social care resources and the alignment of systems will improve the quality and efficiency of meeting the needs of people with complex needs.

**2.0 RECOMMENDATION: That the Board: Note the contents of the report and associated Business Case (Appendix 1).**

**3.0 SUPPORTING INFORMATION**

3.1 Members of the Board will be aware that a pool budget arrangement with the Clinical Commissioning Group has previously been discussed with the Board. The current processes in place associated with the provision of services to Adults with complex needs are fragmented and continue to present challenges in achieving not only a whole system co-ordinated approach to the assessment and provision of services for people with complex needs, but also offering value for money especially in the current financial climate.

3.2 The development of a Section 75 Partnership Agreement between the Local Authority and Halton's Clinical Commissioning Group (CCG) in respect of Complex Care would build upon Halton's already well-established history of joint/partnership working in association with pooled budget and robust financial/performance management arrangements. An example of which is the current Intermediate Care Pooled Budget arrangements which have been in existence for 5 years.

3.3 The Business Case which is attached outlines the rationale and national/local context in which this proposal was made was prepared in conjunction with colleagues from Halton's CCG and was presented and agreed at the CCGs Governing Body on 20<sup>th</sup> September 2012 and Executive Board on 4<sup>th</sup> October 2012.

#### 4.0 **POLICY IMPLICATIONS**

- 4.1 New policies and procedures would need to be developed to ensure that the pooled budget arrangement for continuing healthcare will operate effectively in accordance with the principles and processes of the National Framework for NHS continuing healthcare and NHS-funded nursing care.
- 4.2 A task and finish group will be established to fully implement the Business Case and this would include the development of associated policies and procedures. The new pathway and processes would enable Practitioners to work more effectively across organisational boundaries, utilising flexibility within the pooled budget to commission holistic services.

#### 5.0 **OTHER/FINANCIAL IMPLICATIONS**

- 5.1 As outlined in the Business Case, the Partnership Agreement would be underpinned by a pooled budget arrangement.
- 5.2 The Local Authority would act as the host organisation for the pooled budget and it would be managed at Operational Director level.
- 5.3 As outlined at page 15 of the attached Business Case, the pooled budget would consist of a variety of budgets from across the health and social care economy in addition to a number of non-recurrent grants and funds that may currently exist or may exist in the future as agreed by the LA or CCG e.g. Section 256 monies.
- 5.4 Although further work is currently taking place, early indications show that the potential pooled budget for 2012/13 would be in the region of £30m.

#### 6.0 **Implications for the Council's Priorities**

##### 6.1 **Children & Young People in Halton**

Moving from children's to adults' services, at age 18, is a key transition point and this would be considered in the establishment of associated transition processes.

##### 6.2 **Employment, Learning & Skills in Halton**

None identified

##### 6.3 **A Healthy Halton**

Those people who are in receipt of long term care whether that is funding from Health or Social Care are those people in our communities with some of the most clinically complex and severe on going needs, so it is essential we have effective mechanisms in place to ensure that people we provide services to receive appropriate outcomes.

The integrated system and pooled budget arrangements developed will ensure that the resources available to both Health and Social Care are effectively used in the delivery of personalised, responsive and holistic

care to those who are most in need.

6.4 **A Safer Halton**  
None identified.

6.5 **Halton's Urban Renewal**  
None identified.

## 7.0 **RISK ANALYSIS**

7.1 Any risks associated with the implementation of the proposal would be managed via the task and finish group referenced earlier on in this report.

7.2 Once the arrangements/Partnership Agreement are established, on-going management will be conducted via the Complex Care Partnership Board, which will consist of appropriate representation from across the LA and CCG, including elected members, specifically Executive Board members with portfolios for Health and Adults and Resources. The Board will ensure that any on-going risks associated with the process etc. are identified and appropriately dealt with.

7.3 In addition to monthly monitoring of the pooled budget by the Pooled Budget Manager, quarterly monitoring reports will be presented to Executive Board and the Health Policy and Performance Board for appropriate scrutiny.

## 8.0 **EQUALITY & DIVERSITY ISSUES**

8.1 An Equality Impact Assessment is not required for this report.

## 9.0 **LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972**

Document	Place of Inspection	Contact Officer
National framework for NHS continuing healthcare and NHS-funded nursing care (July 2009)	People & Communities Policy Team	Louise Wilson <a href="mailto:Louise.wilson@halton.gov.uk">Louise.wilson@halton.gov.uk</a>