

REPORT TO: Health Policy and Performance Board
DATE: 10 September 2013
REPORTING OFFICER: Strategic Director - Communities
PORTFOLIO: Health and Wellbeing
SUBJECT: Complex Care – Joint Working Agreement
WARD(S): Borough-wide

1.0 PURPOSE OF REPORT

1.1 The report provides a summary of the background to the development of the Joint Working Agreement, including pooled budget arrangements, between Halton Borough Council (HBC) and NHS Halton Clinical Commissioning Group (HCCG), which aims to improve the quality and efficiency of meeting the needs of people with complex health and social care needs within Halton.

2.0 RECOMMENDATION: That Board Members Note the contents of the report.

3.0 SUPPORTING INFORMATION

3.1 In October 2012, a Business Plan was presented to HBC's Executive Board which outlined that the current processes in place associated with the provision of services to Adults with complex needs were fragmented and presented challenges in achieving not only a whole system co-ordinated approach to the assessment and provision of services for people with complex needs, but also offering value for money especially in the current financial climate.

3.2 The Plan focused on the need to improve joint working between health and social care partners, and provided us with the opportunity to reconsider our approach to supporting people with complex needs and the opportunities that could be realised by adopting an integrated model of working.

3.3 The integrated model would not only improve effective and efficient joint working, but more importantly improve the pathways, speed up discharge processes, transform patient/care satisfaction and set the scene for the future sustainability of meeting the current and future needs of people with complex needs.

3.4 The Business Plan received approval from both HBC's Executive Board and HCCG's Governing Body and subsequently work progressed in terms

of its implementation.

3.5 As such on the 1st April 2013, HBC and HCCG commenced a Joint Working Agreement for the management of a Pooled Budget between the two organisations covering spend on service packages in the following areas: -

- Adult Social Care;
- Continuing Healthcare;
- Funded Nursing Care;
- Joint Funded Care;
- Intermediate Care;
- End of Life Care;
- Equipment Services; and
- Ad-hoc Grants.

3.6 It is envisaged that the pooling of funds will ensure high quality, safe, efficient and effective health and social care services which will be commissioned and provided in the most appropriate and timely way in order to meet the health and social care needs of people in the Borough.

3.7 The overall governance arrangements for managing this Joint Working Agreement, lies with the newly established Complex Care Board which is chaired by HBC's Executive Board Portfolio holder (Health and Wellbeing), Cllr Marie Wright, and has senior management representation from across HBC and HCCG.

3.8 This Board is supported by the Complex Care Executive Commissioning Board (ECB), which has an oversight of the pooled fund, develops and makes recommendations to the Complex Care Board on the strategies, commissioning and operational direction of Complex Care in Halton.

4.0 **POLICY IMPLICATIONS**

4.1 New pathways and processes have been developed which now enable Practitioners to work more effectively across organisational boundaries, utilising flexibility within the pooled budget to commission holistic services.

5.0 **OTHER/FINANCIAL IMPLICATIONS**

5.1 The Joint Working Agreement is underpinned by a pooled budget arrangement.

5.2 The Local Authority acts as the host organisation for the pooled budget and it is managed at Operational Director level.

5.3 The pooled budget consists of a variety of budgets from across the health and social care economy in addition to a number of non-recurrent grants and funds that may currently exist or may exist in the future as agreed by the LA or CCG e.g. Section 256 monies.

5.4 The pooled budget for 2013/14 is approximately £32m.

6.0 **Implications for the Council's Priorities**

6.1 **Children & Young People in Halton**

None identified.

6.2 **Employment, Learning & Skills in Halton**

None identified

6.3 **A Healthy Halton**

Those people who are in receipt of long term care whether that is funding from Health or Social Care are those people in our communities with some of the most clinically complex and severe on going needs, so it is essential we have effective mechanisms in place to ensure that people we provide services to receive appropriate outcomes.

The integrated system and pooled budget arrangements developed will ensure that the resources available to both Health and Social Care are effectively used in the delivery of personalised, responsive and holistic care to those who are most in need.

6.4 **A Safer Halton**

None identified.

6.5 **Halton's Urban Renewal**

None identified.

7.0 **RISK ANALYSIS**

7.1 As previously stated, supported by the Complex Care ECB, on-going management of the Joint Working Agreement is being conducted via the Complex Care Board. The Board ensures that any on-going risks associated with the process etc. are identified and appropriately dealt with.

7.2 In addition to monthly monitoring of the pooled budget by the Pooled Budget Manager, quarterly monitoring reports will be presented to Executive Board.

8.0 **EQUALITY & DIVERSITY ISSUES**

8.1 An Equality Impact Assessment is not required for this report.

9.0

LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972

Document	Place of Inspection	Contact Officer
National framework for NHS continuing healthcare and NHS-funded nursing care (July 2009)	Communities Directorate Policy Team	Louise Wilson Louise.wilson@halton.gov.uk