REPORT TO: Health and Wellbeing Board

MEETING DATE: 20 January 2021

REPORTING OFFICER: David Parr

Senior Responsible Officer, One Halton Chief Executive, Halton Borough Council

PORTFOLIO: Health and Wellbeing

SUBJECT: One Halton - Update Report

WARDS: Borough wide

1.0 PURPOSE OF THE REPORT

1.1 The purpose of this report is to provide the Health and Wellbeing Board with an update on matters relating to the development of One Halton, including the work of the One Halton Forum, the Integrated Commissioning Group and the Provider Alliance.

2.0 RECOMMENDATION: That the contents of the report are noted.

3.0 SUPPORTING INFORMATION

One Halton Meetings

- 3.1 The last meeting of the One Halton Forum took place on 15 December 2020, this was the first Forum to take place since March 2020. Key updates in relation to One Halton are shared in this report.
- 3.2 The One Halton Provider Alliance and Integrated Commissioning Group have remained postponed during the pandemic but are expected to reconvene during 2021.

Programme Updates

- 3.3 Urgent Treatment Centres: An Operational Delivery Group is in place and developing an improved standardised model of care. Work is being undertaken with the Primary Care Networks to increase capacity. A robust communications and engagement plan is being developed to ensure clear messages to the public about what services are available locally at the UTCs.
- 3.4 **Place Based Integration:** Progress with this programme has been delayed due to the pandemic, once capacity allows, the implementation plan to deliver the 10 Year Vision will commence.

- 3.5 **Making Every Contact Count:** This training programme has been paused during the pandemic. It is anticipated to restart in 2021 once capacity allows.
- 3.6 **Leadership Development:** A System Leadership Programme has been developed specifically for One Halton. The programme, which will commence in March 2021, for a duration of six months, is aimed at senior leaders, focussing on collaboration and shaping the future. The Programme is funded by NW Leadership Academy and the dedicated leadership funding provided by Cheshire and Merseyside Health and Care Partnership last year.
- 3.7 **Cancer Prevention:** This is a priority area for One Halton. It was agreed at the One Halton Forum to appoint a Clinical Lead, establish a collaborative project group and ensure cancer prevention programmes address the outcomes within the One Halton Plan and Health and Wellbeing Strategy. This work is ongoing.
- 3.8 **Cardiovascular Disease (CVD):** Work has continued within individual organisations. Once capacity allows the intention will be to ensure a collaborative CVD prevention programme is developed specifically for Halton.

The Health and Wellbeing Board are asked to note the updates provided in relation to the One Halton Programmes.

Integrated Care Systems

- 3.9 The Cheshire and Merseyside Health and Care Partnership (C&M HCP)
 formally the STP are positioning themselves to become an Integrated
 Care System (ICS) by April 2021.

 An ICS is a collaboration of Partnerships, bringing together local NHS
 providers and commissioners, local authorities and local partners to
 collectively plan and integrate care to meet the needs of the population.
- 3.10 Halton is one of the nine Places/Boroughs that make up C&M HCP. *One Halton* is driving the work of Place in Halton. It will have a significant and important role in
 - i. future service commissioning of health and social care in Halton
 - ii. high quality, clinically safe health and social care service delivery 'closest to home' in Halton
 - iii. ensuring Halton gets the necessary health and social care provision and funding to match need.
- 3.11 C&M HCP have developed a Memorandum of Understanding (MoU) which sets out the revised governance arrangements for the partnership as well as supporting collaborative partnership working. It is expected this will be finalised and approved in February 2021.
- 3.12 On the 24th November 2020 NHS England/Improvement published a consultation document <u>Integrating Care-Next steps for integrated care systems</u> which outlines how Integrated Care Systems could be embedded in legislation or guidance.

Two options are proposed within the document;

- i. Option1: A Statutory Committee Model
- ii. Option2: A Statutory Corporate NHS Body Model

NHS England/Improvement recommend option 2, advising it offers long term clarity in terms of system leadership and accountability.

Whichever option is decided upon, the intentions for Place are consistent with the vision outlined in the One Halton Five Year Plan.

3.13 The development of an ICS, ICPs, the development of the MoU and the NHS Consultation Document have raised a number of concerns, and will be subject to Joint Scrutiny across the Cheshire and Merseyside footprint. This will look at

How the proposal for a single ICS and ICPs for Cheshire and Merseyside would impact on the following:

- i. the commissioning and delivery of health and social care provision at Place and 'at scale' across the Cheshire and Merseyside footprint
- ii. the funding of health and social care provision at Place and 'at scale across the Cheshire and Merseyside footprint
- iii. the quality of health and social care provision at Place and 'at scale' across the Cheshire and Merseyside footprint
- iv. the clinical robustness of health and social care provision at Place and 'at scale' across the Cheshire and Merseyside footprint
- v. the governance (including local democratic representation) of health and social care provision at Place and 'at scale' across the Cheshire and Merseyside footprint
- vi. the democratic scrutiny of health and social care provision at Place and 'at scale' across the Cheshire and Merseyside footprint

Integrated Care Partnerships

- 3.14 One Halton already demonstrates effective system wide governance through the Health and Wellbeing Board. The Integrated Commissioning Group and Provider Alliance provide the foundation for One Halton to become an Integrated Care Partnership (ICP). ICPs are the fundamental building blocks for ICSs. An ICP will commission and deliver services locally on a Borough footprint.
- 3.15 At the last *One Halton* Forum on the 15th December 2020 the following next steps were agreed:

- i. Continue to build on the One Halton Partnership. This will be the Place driver for Halton and will work with the C&M HCP.
 Partnership to ensure Halton gets the best health and social care deal for Halton residents from the C&MHC Partnership
- ii. Review and strengthen existing integrated commissioning to create a Halton 'ask' based on need while seeking to remove the commissioner / provider split.
- iii. Re-energise and restart the Provider Alliance. Consider a name change to the 'Partnership Collaborative' or similar.
- iv. Supporting the PCNs to lead (and Chair) the Provider/ Partnership Collaborative.
- v. Local 'asks' (currently Commissioning) will be based on outcomes.
- vi. Do as much as possible at Place/Closer to home.
- vii. Participate in a collaborative workshop to develop a One Halton Framework for service delivery and provision in Halton.

The Health and Wellbeing Board are asked to note the updates provided in relation Integrated Care Systems, Integrated Care Partnerships and the major role of ONE HALTON in ensuring the primacy of the Place Halton

One Halton Finance

- 3.16 At the Health and Wellbeing Board in July 2019, the Board agreed to delegate authority and management of the budget to the Chief Executive/One Halton Senior Responsible Officer in consultation with the Chair of the Health and Wellbeing Board and the Health and Wellbeing Portfolio Holder.
- 3.17 Since the last Health and Wellbeing Board there have been no requests for funding from the One Halton budget.
- 3.18 It was previously reported that One Halton was expecting to receive £425,000 for 2020/21 from Cheshire and Merseyside Health and Care Partnership which is top sliced from CCG budgets. However the allocation for 2020/21 has now been confirmed as £348,000.
- 3.19 For 2020/21 the revised One Halton budget is therefore £676,000. This includes money carried over from 2019/20 some of which is already allocated to existing projects.
- 3.20 For 2020/21, there is a balance of £336,000 available for investment to support the delivery of the One Halton Plan. This money can be carried over to the next financial year.
- 3.21 A One Halton Budget Statement is available as Appendix 1.

The Health and Wellbeing Board are asked to note the update.

4.0 POLICY IMPLICATIONS

5.0 FINANCIAL IMPLICATIONS

- 5.1 One Halton funding is used to provide resource and capacity as well as investing into new schemes. Funding from the Cheshire & Merseyside Health Care Partnership is received with guidance/caveats for how it should be spent. One Halton will ensure any funding received is used for its intended purpose and reported back through the appropriate channels.
- 5.2 The Health and Wellbeing Board has oversight over all One Halton spend.

6.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES

One Halton supports the Council priorities for a Healthy Halton and the Health and Wellbeing Board Priorities.

6.1 Children and Young People in Halton

One Halton supports the Council priorities for Children and Young People.

6.2 Employment, Learning and Skills in Halton

One Halton supports the Council priorities for Employment, Learning and Skills in Halton.

6.3 A Healthy Halton

One Halton supports the Council priorities for a Healthy Halton.

6.4 A Safer Halton

One Halton supports the Council priorities for a Safer Halton.

6.5 Halton's Urban Renewal

None in this report.

7.0 RISK ANALYSIS

No risk analysis is required for the recommendations in this report.

8.0 EQUALITY AND DIVERSITY ISSUES

One Halton supports the Council priorities to deliver equality and diversity in Halton.

9.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1972

None under the meaning of the Act.

Appendix 2 – Budget Statement

One Halton otals	Funding Source	Title	Host	Annual Budget 676,000	Prior Year Invoices	Month 1 9,439	Month 2 4,653	Month 3 17,965	Month 4 4,786	Month 5 14,476	Month 6 4,786	92,000	Month 8	Month 9	Month 10	Month 11	Month 12	Actuals	s 120,969	M12 Total	
																		YTD	M8Accural		
				8,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	8,000
Hospital	Leadership Acad	Leadership Funding-1H	Warrington Hospital	4,000								-	0	-		_		0	0	0	4,000
& Halton		Leadership Funding-ICG	Warrington Hospital	3,000			-	 										0	0	0	3,000
Varrington		Leadership Funding-PA	Warrington Hospital	1,000											-			0	0	0	1,000
rganisation Ledger	Funding Source	Title	Host	Annual Budget	Prior Year Invoices	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	YTD Actuals	M8 Accurals	M8 Total	Variance
				201,562	0	4,653	4,653	0	0	9,690	0	92,000	0	0	0	0	0	110,995	87,417	198,412	3,150
Halton CCG																		0	0	0	(
	Carried Over	Intermediate Care	Halton Borough Council	84,000	0													0	84,000	84,000	
	Carried Over	Leadership Development	Halton CCG	9,000	0													0	9,000	9,000	
	Carried Over	PBI Project Manager	St Helens & Knoswley Tri	6,562	0	4,653	4,653											9,305	-5,583	3,722	2,84
	Carried Over	Comms Manager 19/20	Halton Borough Council	10,000	0					9,690								9,690	0	9,690	31
Ledger	Carried Over	Named Social Worker	Halton Borough Council	92,000	0							92,000						Actuals 92,000	Accurals 0	92,000	
rganisation	Funding Source	Title	Host	Annual Budget	Prior Year Invoices	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	YTD	M8	M8 Total	Variano
				466,438	0	4,786	0	17,965	4,786	4,786	4,786	0	0	0	0	0	0	37,109	33,552	70,661	395,77
Halton CCG	Place Based																	0	0	0	
	Place Based																	0	0	0	
	Place Based	Onanocated		330,430	0													0	0	0	330,43
	Place Based	Unallocated	naitori borougii Couricii	336,438	0													0	0	0	336,43
	Place Based Place Based	Comms Manager/Engagement PCN/LA Monies	Halton Borough Council Halton Borough Council	15,000	0													0	10,000	10,000	10,00
	Place Based Place Based	Project Admin - PMO	Halton Borough Council	35,000 15.000	0			8,390										8,390	13,980	22,370	12,63 5.00
	Place Based	Project Manager - PMO	NWBH	70,000	0	4,786	0	9,576	4,786	4,786	4,786							28,720	9,572	38,292	31,70
Organisation Ledger	Funding Source	Title	Host	Annual Budget	Prior Year Invoices	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	YTD Actuals	M8 Accurals	M8 Total	Variand
			3.3,555		,																
		Total Budget	676,000	Total Committed Spend	339,562							Balance F	temaining		336,438						
				Comms Manager/Engagemen	15,000																
				Leadership Development	8,000																
		PCN/LA Monies	10,000	PCN/LA Engagement	10,000																
		Leadership Funding	8,000	Project Admin	35,000																
		0.16% Place Based Allocation	348,000	Project Manager 20/21	70,000																
		19/20 carry over	310,000	18/20 Committed	201,562			Opuateu	17th Dece	111061 2020	,										
		20/21 Budget	on Funas	Committed Expenditure	Total Agreed				17th Dece												
		Total One Halto	n Franks					Dated	30th Nove		1										